

EXPRO National Manual for Projects Management

Volume 11, Chapter 3

Project Lockout/Tagout Procedure



Document No. EPM-KSS-PR-000031 Rev 003



Document Submittal History:

Revision:	Date:	Reason For Issue
000	20/09/2017	For Use
001	03/12/2017	For Use
002	04/12/2018	For Use
003	09/08/2021	For Use



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Project Lockout/Tagout Procedure

1.0 PURPOSE

The Lockout/Tagout (LO/TO) Plan defines the standard work process for the control of hazardous energy associated with systems and equipment for construction, temporary facilities operations and maintenance activities under Contractor's operational control. This includes mechanical, pneumatic and hydraulic systems with stored energy, low voltage electrical equipment and wall/floor penetrations where "live" services could be encountered. It also provides a method to define and identify systems, equipment, and components that are out of service, or are in limited service. LO/TO also includes wall and floor penetrations where "live" services could be encountered.

This Plan must be used in conjunction with the Hazardous Work Permit Procedure to capture the interfaces that will arise between isolations and other high risk work scopes.

This plan refers to Construction, Pre-Commissioning and Commissioning & Startup (CSU) activities under the control of Contractor. This includes temporary construction facilities. During the progression of CSU activities and turnover of areas from Contractor HSSE (Health, Safety, Security and Environment) Management system to Company Operational Excellence Management System (OEMS), this plan shall work in conjunction with the Company LO/TO. This is outlined in the CSU Testing and Commissioning Procedure.

2.0 SCOPE

The scope of this procedure applies to all works performed under all Government Construction Contracts executed throughout the Kingdom of Saudi Arabia.

3.0 DEFINITIONS

Definitions	Description
Affected Employee	A person whose job requires him/her to work in an area in which LO/TO is being performed (i.e., within a safety boundary), or, whose work requires them to operate or use a machine, system or equipment on which work is being performed under lockout/tagout. An affected employee shall not work on isolated equipment unless he is signed on to the associated permit and placed a personal isolation lock and tag at all relevant isolation points. From that point forward the affected employee becomes an authorized employee.
Authorized Employee (AE)	An AE is a person who is signed on the work permit and performs or directs work on equipment or systems that have been locked and tagged out for personal protection against hazardous energy.
Authorized Operator (AO)	An AO is defined as a person qualified to operate plant equipment as required to establish the safety boundary effecting the conditions described in the LO/TO Permit and restoring the system or component when the permit has been closed.
Equipment/System Boundary's	Are established isolation points designed to segregate and control the hazardous energy associated with the plant, equipment, system or partial system/circuit. Examples but not limited to: circuit breakers, pumps, valves, hydraulic rams, springs or items with stored energy
Hazardous Energy	Hazardous Energy is anything that could cause harm to people, equipment or the environment. Energy sources include but are not limited to items such as: Electrical, Kinetic Energy (including gravitational) Potential energy Pressurized liquids or gases including air Chemical Energy Thermal Energy
High Voltage (HV)	Exceeding 1000 V ac. or 1500V dc; also, described as exceeding low voltage



Definitions	Description
Lockout Device	A lockout device may be a single device or a combination of devices
	as required preventing the operation of equipment, or the
	repositioning of switches or valves. Lockout devices may include
	locks, chains, locking switch covers, multiple locking hasp, etc.
Lockout Box/Key Control	A box designed to accommodate multiple locks and tags, and is so
	configured that it may not be opened until all locks and tags have
	been removed.
LO/TO	Lockout /Tagout - The placement of a personal lockout and tagout
	device on an energy-isolating device, (e.g., valve, disconnect switch,
	circuit breaker, fuse holder, lifted lead) to indicate that the
	equipment/system being controlled may not be operated until the
	lock and tag device is removed. Push buttons, selector switches,
	and other control circuit type devices are not energy isolating
	devices
Low Voltage	(a) Extra-low voltage: Not exceeding 50V ac. or 120V ripple-free dc.
	(b) Low voltage: Exceeding extra-low voltage, but not exceeding
	1000V ac. or 1500V dc.
Permit Requestor (PR)	The PR is defined as the individual who requests a LO/TO to be
	placed on equipment or systems to prevent the unexpected
	energizing or startup of equipment or the release of stored energy.
Responsible Entity	Contractor, Subcontractor, Company
Responsible CSU System	The CSUSE concurs with the protective measures, safety tagging,
Engineer (CSUSE)	and lockouts defined in the System/Component Energy Isolation and
	LO/TO Permit (with special emphasis on any interlocks, back feeds,
	or temporary energy sources).
Senior Isolating Authority-	Person(s) who has been appointed by Contractor to oversee any
Electrical (SIAE)	activity that could impact High Voltage systems on site (energized or
	de-energized). This appointed person(s) has the final approval for
	activity involving High Voltage.
Tagging Authority (TA)	The TA is defined as the LO/TO Authority (qualified individual(s))
	designated to implement the lockout/tagout of required equipment or
	systems.
STARRT	Safe Task Analysis and Risk Reduction Talk
WMS	Work Method Statements
PPE	Personal Protective Equipment

Acronyms	Description
AO	Authorized Operator
AS	Australian Standard
CSU	Commissioning & Startup
CSUM	Commissioning & Startup Manager
HSSE	Environmental, Safety & Health
HV	High Voltage
CSUSE	Integrated Commissioning & Startup System Engineer
JHA	Job Hazard Analysis
LO/TO	Lockout/Tagout
OEMS	Operational Excellence Management System
P&ID	Piping & Instrumentation Diagram
PE	Project Engineer
PIC	Person-in-Charge
PPI	Positive Physical Isolation
PR	Permit Requestor
PTW	Hazardous Work Permit
RE	Responsible Engineer
SIAE	Senior Isolating Authority – Electrical
SIMOPS	Simultaneous Operations



Acronyms	Description
SM	Site Manager
TA	Tagging Authority

4.0 REFERENCES

- EPM-KT0-PR-000006 Project Testing and Commissioning Procedure
- EPM-KS0-PR-000001 Project Incident Notification, Investigation and Reporting Procedure
- EPM-KSS-PR-000001 Project General Safe Working Requirements Procedure
- EPM-KSS-PR-000016 Project Hazardous Work Permit Procedure
- EPM-KSS-PR-000021 Project Electrical Safety Procedure

5.0 RESPONSIBILITIES

Leadership is the single largest factor for success in the establishment of an injury-free workplace. By their actions, leaders cascade, manage and drive execution, reinforce, and instill operational discipline, and work to ensure that the entire workforce complies with Safety and Health requirements.

5.1 Project Manager

The Project Manager is responsible for ensuring the resources and arrangements are available for the implementation and management of this procedure.

5.2 Contractor Site Manager

The Site Construction Manager (SM) has the following responsibilities:

- Support the implementation of this Plan
- Provide support and resources for the training of Authorized and Affected Employees in accordance with this Plan
- Authorizes Permit Closures and changes on systems under Construction Jurisdiction.

5.3 Site CSU Manager

The Site CSU Manager (CSUM) has the following responsibilities:

- Owns and manages the administration of the Lockout/Tagout (LO/TO) program.
- Confirm that equipment and systems under the CSUM's jurisdictional control are properly protected from inadvertent operation, energizing, or pressurization.
- Verifies that the CSUSE, AO, and TAs are trained, qualified and competent.
- Approves, as applicable, variances/deviations of mechanical equipment if isolation is not in alignment with manufacturer's recommendations.
- Authorizes Permit Closures and changes on systems under CSU Jurisdiction (or delegate).

5.4 Contractor Project Engineer

The Project Engineer (PE) has the following responsibilities:

- Confirm that equipment and systems under the PE's jurisdictional control are properly protected from inadvertent operation, energizing, or pressurization.
- Approves, as applicable, variances/deviations of mechanical equipment if isolation is not in alignment of manufacturer's recommendations.



5.5 Contractor Superintendent

The Contractor Superintendent is responsible for coordinating and monitoring each Subcontractor's scope of work, inclusive of managing simultaneous construction activities in their area. This may include working on systems that have been turned over to CSU for punch list work or another identified rework.

Note that LO/TO Permits are not issued under the administration of the Contractor Permit Coordinator. The Contractor Superintendent will be the central point of oversight for the isolations that are present in their area and manage any interfaces that arise between multiple LO/TO Permits and/or other high risk work Permits issued under Hazardous Work Permit (PTW) Procedure.

LO/TO responsibilities of the Contractor Superintendent are as follows:

- Verifying that the work proposed is necessary and risks associated with simultaneous construction activities, inclusive of specific work site and adjacent work activities, are identified and mitigated
- Stopping work due to any PTW or LO/TO non-compliance
- Verifies that the PR in the construction organization are trained, qualified and competent.
- Coordinating area construction activities to avoid conflicts or interference by evaluation the number of LO/TO, hazardous or environmental work permits occurring in the same area.

5.6 Contractor LO/TO Supervisors

The Contractor LO/TO Supervisors have the following responsibilities:

- Verifies appointed TAs are trained, qualified, and competent, whether they be Contractor, or Subcontractor TAs.
- Approves and maintains the register of all Responsible Entities TAs.
- Coordinates variances/deviations of mechanical equipment if isolation is not in alignment with manufacturer's recommendations.
- Coordinates interface when LO/TO involved multiple Responsible Entities work activities.
- Periodically reviews the open and closed LO/TO Permit files and performs random LO/TO Field Permit verifications.
- Coordinates with Subcontractor and Contractor teams to identify any SIMOPS issues with the submission of multiple permits from different parties.
- Supervises the Contractor Tagging Authorities under his/her supervision, ensuring that the approved process is followed.
- Provides additional input to troubleshoot issues, such as additional knowledge to assist in identifying the required isolation points for a given task.

5.7 Tagging Authority

The Tagging Authority (TA) may be Contractor or Subcontractor, and has the following responsibilities:

- Verifies that Permit Requestors (PRs) are trained.
- Issues, modifies, and closes LO/TO Permits as required under this Plan.
- Concurs with the PR and CSUSE the protective measures required to ensure that component(s)
 or system(s) identified on the LO/TO Permit are completely isolated so that work activities can be
 safely performed and protect personnel, equipment and environment.
- Advises and consults with the CSUSE, where applicable, for the equipment or system impacted by the LO/TO Permit prior to authorizing the permit.
- Confirms that safety tags and locks YELLOW locks will be used for all isolations except for HV
 equipment where BLACK locks are used for isolation) are placed and removed from designated
 equipment and systems, including boundaries and supplemental sources, as required by the
 LO/TO Permit.
- Places a GREEN lock (Tagging Authority Lock) and tag on the lock box and/or multi-hasp device.
 The TA GREEN lock should be the first lock on, and last lock off to ensure proper control and

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protection against the introduction of hazardous energy into systems where work is being conducted.

- Approves permit and issues lockout devices to AO to lock and tag system components.
- Confirms that the protective measures are restored after the work is completed.
- Confirms that the equipment/system is in a safe configuration after the work is completed.
- Maintains LO/TO records, which includes open and closed Permits.
- Manages Master Clearance process as described in this Plan.
- Participates in audits as described in this Plan.
- Signs the LO/TO Permit when work is completed, closing Permit. Tagging Authorities shall have common authority to sign off Permits raised by other Tagging Authorities.

5.8 Contractor Senior Isolating Authority-Electrical (SIAE)

The Senior Isolating Authority (Electrical) responsibilities shall include the following:

- Custodian ("owner") of managing the High Voltage Access Permit Procedure, and other project documents categorized under or relating to electrical integrity and safety, including this LO/TO Plan.
- Shall be responsible for switch room security, access control and personnel accreditations.
- Develop and provide training in the implementation of the High Voltage Access Permit Procedure, to Competent Persons.
- Manage the Project electrical distribution system and ensure effective co-ordination of all switching, isolation and earthing.
- Installs BLACK locks/tags to isolate HV equipment.
- Approve HV Access Permit Applications ensuring that all intended HV switching operations shall be communicated between areas and examined for possible impacts on construction or precommissioning areas. This includes power generation capacity and possible consequences upon a trip or fault during switching. This shall involve consultation with responsible Construction Area Managers and Superintendents.
- Approve HV Switching Programs.
- Assess and authorize Competent Persons to act as the following Authorized Persons within the areas of their responsibilities: HV Switching Co-coordinator, HV Switching Program Checker, HV Switching Operator, HV Switching Operator's Assistant and Permit Holder.
- Ensure HV Switching Operators have been trained and verified as competent to fill the role before granting authorization.
- Provide guidance and direction to Authorized Isolators in the application and removal of LO/TO as part of the HV Switching Program. Issue and cancel LO/TO Permits, which shall accompany HV Access Permits.
- Ensure all isolations and safe working instructions have been recorded and constraints of the Permit understood by the applying Electrical Supervisor (Permit Holder).
- Approve HV Access Permits as the Permit Approver, certifying that isolations and earths have been
 applied in accordance with the approved HV Switching Program. Route approved HV Access
 Permit for logging in the permit register by the Permit Co-coordinator.
- Cancel HV Access Permits, certifying that affected equipment and systems shall be regarded as live.

5.9 Permit Requestor (Responsible Entity)

The Permit Requestor (PR) has the following responsibilities:

- Coordinate with the CSUSE as appropriate to identify the appropriate protective measures to control energy, and refer to the relevant drawings/diagrams (P&IDs, Line Diagrams, etc.) applicable to the activities being performed.
- Fills out the permit defining the work or testing to be performed providing sufficient detail to allow adequate evaluation of the equipment or system boundary
- Submits the LO/TO Permit to the TA for review and approval
- Nominates the equipment and/or electrical circuits to be locked and tagged out.

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- Requests guidance and assistance from the CSUSE and TA and/or SIAE as needed to understand all potential energy sources
- Verifies that isolation boundaries are adequate for the work or testing to be performed; ensures that all PTW requirements are in place to do the work required.
- Confirms that each locked and tagged component is in the position indicated on the LO/TO Permit
 and has been independently verified
- Signs the LO/TO Permit and places a BLUE Permit lock and tag onto lock box signifying that the boundary is adequate and understood, prior to starting the work
- Verifies all AEs sign onto the permit and place RED Personal locks and tags on the lock box
- Verifies the placement of the lock box is suitable for the work task (i.e. will not be damaged)
- Verifies that all AEs have removed their locks and tags from the lock box when work is completed, and the machine, system, or equipment is capable of being safely re-energized
- Communicates the status of the work with the TA if work is not complete.

Note: In regards to High Voltage Access permit/activities, PR co-ordinates with the Contractor SIAE. Refer to the High Voltage Access Permit Procedure, for more information.

5.10 CSU System Engineer (Responsible Entity)

The CSU System Engineer (CSUSE) has the following responsibilities:

- Coordinates with PR and concurs with the protective measures and lockout/tagout as defined in the LO/TO Permit (with special emphasis on any interlocks, back-feeds or temporary energy sources).
- Participates and verifies, as required, in implementing protective measures and placing locks and tags as defined in the LO/TO Permit.

5.11 Responsible Engineer

The Responsible Engineer (RE) has the following responsibilities:

- Coordinates with the TA (and PR if necessary) to support correct identification of all energy sources and correct methodology of isolation (with special emphasis on any interlocks, back-feeds or temporary energy sources).
- In certain cases, such as potentially for construction temporary equipment, the RE may fulfil the role of the CSUSE for certain systems, contingent on approval from the CSU Manager.

5.12 Authorized Employees

Authorized Employees (AEs) working on systems required to be protected by a LO/TO Permit have the following responsibilities:

- Verify, prior to performing work, that the equipment or system being worked on has been properly
 isolated according to this Plan; verify tags and locks are in place and the equipment or component
 is in the prescribed position or condition.
- Confirm that all PTW requirements are in place and verify that adequate training needed to safely perform the work tasks is complete.
- Place a RED Personal lock and tag, which singularly identify the AE, on to the lock box prior to performing any work on the system.
- Remove "Red" Personal locks/tags from the lock box and sign off (release) the permit when work
 is completed or work is no longer being performed under the permit.

5.13 Authorized Operator

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An Authorized Operator (AO) may be a CSUSE, PR, or other individual whose name appears on the AO list maintained by the TA. While performing any of the responsibilities of an AO, the CSUSE, and PR are acting as an AO. The AO has the following responsibilities:

- Positions or configures components as specified on the Permit.
- Uses YELLOW locks at equipment/multiple point isolation points.
- Removes locks/tags upon completion of tasks (after AE's have signed off/locked off).
- Positions or configures components in a safe mode upon removal of locks/tags.

5.14 Site HSSE Manager

The Site HSSE Manager has the following responsibilities:

- Monitors to confirm that all employees have been properly trained in accordance with this Plan.
- Maintains a list of Project personnel that are trained on the application of this LO/TO Plan and on the roles and responsibilities of the Plan.
- Monitors compliance to this Procedure.

6.0 RISK ASSESSMENT

An integral aspect of the work planning process is the performance of a proper risk assessment. Risk Assessments must be conducted at the Planning Stage to identify the hazard risks and determine control measures.

The Risk Assessments that shall be conducted at the Planning Stage are as follows:

- Project Risk Assessment.
- Work Method Statements (WMS)
- Job Hazard Analysis (JHA).
- Safety Task Analysis and Risk Reduction Talk (STARRT).

It is imperative that prior to beginning any work activity, a STARRT briefing occurs to discuss the contents of the WMS/JHA which includes mitigations for any other hazards noted by the crew at the jobsite. The discussion shall also include job steps, expected hazards associated with the activity, and the mitigation and protection methods that shall be implemented to prevent incidents.

If circumstances change by way of the environment, other work crews are in the area, additional hazards are now present, change of methodology of the task etc..... another STARRT briefing shall occur.

The Hierarchy of control shall be used to reduce the likelihood of an incident occurring.

- Elimination (Remove the Hazard)
- Substitution/Isolation (Replacing material, process or hazard with a lower risk one. Separate
 people from the hazard (such as suitable guarding, distance, etc.)
- Engineering Controls (Redesign or replacement of plant and equipment)
- Administration Controls (Procedures, training, signage)
- PPE Personal Protective Equipment

No work is to commence until the above has been implemented and signed by the relevant Supervisor in charge.

7.0 PERFORMING ISOLATIONS

7.1 Planning for Isolations

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Prior to proceeding with any isolation work and associative permit applications, the PR and AEs must conduct a hazard analysis to identify the potential hazards associated with the isolation and to determine the necessary controls to ensure that the isolation and/or opening of process equipment can be performed safely. The hazard analysis (JHA) shall identify any potential for the presence of stored energy, flammable or toxic gases and other potential hazardous conditions or substances.

When planning for isolations, Responsible Entity Supervisors shall consider the need for permits under the administration of the PTW Procedure, in addition to their LO/TO Permit; for example, Confined Space Entry and Hot Work.

The Contractor Superintendent is the responsible person for managing the interface between isolations, subsequent LO/TO Permits and any other Permits issued under the administration of the PTW Procedure. Responsibilities of the Superintendent and the management of these interfaces, should they arise, is covered within the roles and responsibilities section above.

All sources of information – LO/TO permit, other PTW documents, risk assessment etc. shall be readily available to PRs and AEs at the location of the work being performed.

7.2 Preparation for Isolation

Preparations for any isolation shall consider the following as applicable:

- Empty any equipment being prepared for opening of any noxious, toxic or flammable liquid or vapors in a controlled and environmentally sensitive manner (i.e. bunding).
- Vent purged equipment to a safe area where potential ignition sources and personnel are not present.
- Check opened equipment after opening. If previously unidentified hazards exist or previous safeguards are determined to be inadequate, equipment must be closed until safeguards are taken (refer to section 8.6 of this procedure for Temporary Lift Process requirements.

7.2.1 Electrical Isolations

- Electrical Isolations shall only be performed by competent, qualified and licensed electricians as per the requirements contained with Electrical Safety Procedure.
- All HV isolations shall be completed in compliance with the High Voltage Access Permit Procedure.

7.2.2 Mechanical Isolations

Isolations of mechanical equipment shall be performed in compliance with the manufacturer's specifications and recommendations for isolation unless Contractor approval is granted in writing for variance / deviation.

7.2.3 Pipeline Isolations and Fluid Containers/ Vessels

The following provisions will be made when isolations relating to pipelines, fluid containers and or vessels are performed, including work relating to hydro and pneumatic testing:

- Provision for pressure relief must be considered for both the section of pipeline being isolated and pipelines either side of the isolated section by use of double block and bleed isolation.
- Depressurized lines containing flammable/combustible liquids must be drained into a grounded/earthed form of containment to prevent static ignition.
- Blind or air gap any pressurized connection to a vessel or system before the equipment is opened.
- All process equipment must be isolated (blind or air gap) whenever possible at the first flange nearest (or upstream of) the equipment to be opened. Valves are then locked and tagged, and blinds must be listed on the LO/TO Permit Form. (Attachment 3).
- Double block and bleed methodology may also be used to isolate equipment from process lines.
 Bleed lines should be carefully checked to ensure they are not plugged.

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 Any pressurized connecting points to equipment must have double block and bleed to enable blind flanging before being left unattended.

7.2.3.1 Use of Blind

All pressurized pipeline, equipment or fluid containers / vessel isolation should achieve Positive Physical Isolation (PPI). If PPI cannot be safely achieved for equipment where it is required, then a risk assessment involving the Site CSU manager shall be conducted to determine if an alternative isolation plan can be implemented to perform the work safely. PPI is achieved when the system being worked on is separated from the hazardous energy and toxic substance by use of one of the following methods:

- Removal of a section (spool) of piping and isolation with blind flanges using double block and bleed.
- Disconnection and/or physical removal of a circuit breaker and grounding (earthing) the system.
- Removal of mechanical couplings.
- Use of blinds.

The planning process for pipelines shall include a process and instrumentation diagram (P&ID) displaying all spade/blind locations identified for mechanical isolation of the piping system. This must include pressure rating required, based on the piping system and task being undertaken.

A unique identification code or number should be given to each location of a piece of equipment (including blinds) used as part of the isolation. These should be marked on the P&ID and attached to the LO/TO permit prior to permit formation. These numbers / codes shall be attached to each piece of equipment in the field.

Work on the line/system can only commence when all spades/blinds are physically verified by the TA, PR, AO or CSUSE as the correct material type/thickness and are installed in the correct location.

7.3 Equipment/Systems Preparation Before Entering Isolation

Equipment shall be prepared prior to any isolation being performed which may include:

- Emptying, flushing or purging pipelines or vessels as required.
- Closing operations valves, switches or other devices as necessary, and ensuring that these are locked and tagged in accordance with the LO/TO Permit requirements below.
- Ensuring that affected personnel are made aware of the changed status of the equipment.
- Where possible, minimizing interfaces and arranging other work tasks to minimize the amount of other work being performed near the isolation work.
- · Conducting gas tests if indicated.

8.0 PERMIT REQUIREMENTS

This section contains requirements associated with locking out and tagging isolated equipment or system prior to commencement of work.

A sample standard work process for LO/TO is shown in the work process flow charts shown in LO/TO (Standard Process) (Attachment 1) and LO/TO (Permit Closure - Attachment 2).

Protection of each person working on a system affected by a LO/TO Permit will be accomplished by involved individuals placing a personal lock and tag on a lock box containing the lock keys for energy-isolating devices used to lockout system components.

8.1 LO/TO Permit – General Requirements

The intent of the LO/TO Permit is to protect people equipment and the environment. The most conservative approach shall be taken whenever doubt exists.

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When more than one group is issued protection on a LO/TO Permit and have signed-on to an existing permit, all must release the Permit before it can be closed.

Personal locks may not be placed on a lock box without signing-on the Permit. All personal tags shall be clearly identified with the person's name and organization. If personnel are unsure of which lock box or permit they need to work under they shall clarify requirements with their supervisor.

Personal locks shall be provided to individuals by their respective employer and documented on a Personal Lock Log (Attachment 5). A copy of the completed log shall be submitted to the TA. The log shall be kept current, and updated logs shall also be submitted to the TA as updates occur.

The TA will also issue all lockout devices used by the PR/AO to physically isolate system components. Locks are color-coded to identify the entities. The color-code system is in Lock Colors and Usage (Attachment 8).

If any lockout keys are lost or misplaced, the affected lock(s) will be removed utilizing an appropriate cutting device on authorization of the Contractor Site Manager or CSU Manager, and a replacement lock installed. The Permit will then be updated with the new lock number.

The Yellow and Black **CAUTION – RESTRICTED OPERATION TAG** (Attachment 7) shall not be used for personal protection.

DANGER – DO NOT OPERATE TAG/DO NOT REMOVE TAG (Attachment 6) and **CAUTION – RESTRICTED OPERATION** TAG shall not be hung on the same component.

No one may operate a component with a Safety Danger Tag or Tag and Lock attached, prior to removal by authorized personnel. Violations will result in immediate disciplinary actions according to Site procedures, up to and including termination.

No work may proceed within the boundary of the LO/TO Permit, until the isolation points are verified, the Permit has been signed as issued by the TA, and the PR and/or AEs for the working group have signed-on the permit accepting the permit.

8.2 LO/TO Permit – Issue and Implementation

The PR shall complete the applicable sections of the LO/TO Permit Form to request lockout of an equipment component or system.

The PR shall coordinate with the AOs, if applicable, to walk-down the equipment or system boundary and identify the recommended protective measures and lockout/tagout. The Permit will then be signed and submitted to the TA for approval.

The PR may request guidance from the TA and/or the AO at any time if in doubt on system detail.

The TA shall confirm that the PRs are authorized to request lockout. The TA shall confirm that the type of safety boundary and required protective measures recommended by the PR is adequate for the work or testing identified in the LO/TO Permit.

The TA shall review the LO/TO Permit and associated tags and may assist the Requestors in the preparation. The danger tags shall be numbered using the LO/TO Permit number and a sequential number (e.g., 201-1, 201-2, and 201-3), and the permit shall be entered onto the LO/TO Permit Register (Attachment 4).

If applicable, the TA shall consult with the AO about the LO/TO Permit request.

After verifying the adequacy of the requested LO/TO Permit, the TA shall give the required danger tags, locks, and keys to the PR/AO as appropriate.

3VC

Project Lockout/Tagout Procedure

The AO (as required) shall implement the specified protective measures, place danger tags and locks as required by the approved LO/TO Permit. The AO will initial the permit at each LO/TO point to document this protective measure.

The position of isolation points locks and tags shall be independently verified prior to any AEs signing on to the permit.

Note: The AO/PR/TA or the person who hangs the tag and places a lock shall not be the same person who verifies and initials the position of each isolation point.

After the PR, has independently verified all locks/tags and finds the permit boundary acceptable, the PR will lock the lock box with a lock and tag; then the PR will sign and date accepting the Permit. If more than one PR, all PRs must independently verify the safety tags, install their lockout devices, and sign for acceptance of the Permit.

If the PR is working on the system (hands-on) the PR must also place a Personal lock on the lock box.

After all component positions, have been verified, the TA shall sign and date to issue the permit and places a **GREEN** Tagging Authority Lock and tag on the designated isolation point/lockbox.

All AEs will place their personal lock and tag on the lock box and sign onto the Permit. No work on the system will be started until the TA has issued the permit, locks and tags are in place, and the work group/individual has placed a Personal lock(s) on the lock box and signed the LO/TO Permit.

8.3 Restricted Operation Process

CAUTION — **RESTRICTED OPERATION TAG** shall be used in situations where a system or component is required to be energized or operated to safely facilitate a work activity (i.e., a vent valve that must be opened and closed to facilitate a hydrostatic test).

Systems or components with a **CAUTION** — **RESTRICTED OPERATION TAG** attached may only be operated by the PR identified on the permit. Operation of the system or component may only occur after all PRs have been notified of the intent to operate the system or component.

CAUTION — **RESTRICTED OPERATION TAG** and **DANGER** — **DO NOT OPERATE/DO NOT REMOVE TAG** may be requested on the same LO/TO Permit but shall not be hung together on the same component. The permit shall clearly indicate those components to be tagged with a **CAUTION** — **RESTRICTED OPERATION TAG.**

8.4 Alternative Energy Isolation and Personal Protection Methods

When an energy-isolating device is capable of being locked out, this Plan shall be utilized - not other methods. For all variance/deviation from this Plan, a deviation request must be submitted and approved by Contractor prior to work proceeding.

8.5 LO/TO Permit Modifications

Established protective measures and permit boundaries shall be monitored and verified at the start of each shift and periodically throughout the shift. In the event of a discovered change, all work on the associated system shall stop, and personnel shall sign off on the permit (removing any personal locks). The Permit can then be modified to suit the new boundary requirements however all modifications are required to be approved by the TA. All personnel working on the system are to be made aware of the changes and are to sign on the modified Permit and hang personal locks and tags onto the lock box prior to recommencing work on the system. The PR shall be notified and in turn shall notify Affected Employees that a change will be made. If the change compromises the original intent, all personnel signed-on the permit must agree to the change.



Any change shall require all AEs to sign off the permit and the removal of personal locks.

The boundary modification shall be implemented by installing new locks/tags prior to the lifting of the old ones, and keys to newly installed locks shall be placed in the applicable lock box for the permit.

The PRs and TA shall verify the new permit boundaries, locks and safety tags, and shall re-sign the LO/TO Permit. AEs shall place their locks/tags on the lock box, and/or sign-on the Permit, as appropriate, prior to restarting work.

8.6 Temporary Lift Process (Permit Suspension)

Temporary lift is a suspension of the Permit and all works under the permit for the purpose of an alteration of the equipment or system boundary when a complete closure is not required.

Temporary lift can be used to modify the perimeters of the boundary during temporary facilities commissioning procedures.

8.6.1 Temporary Lift Registers

The Temporary Lift Register shall be maintained by the TA in the same area as the Permit Register. Refer to Temporary Lift Register (Attachment 10).

8.6.2 Temporary Lift Instructions

- The temporary lift requestor (PR) obtains the Temporary Lift Cover Sheet (Attachment 9) from the
 TA and fills it out, specifying the Permit number and/or Tag Numbers he wishes to have temporarily
 lifted and a detailed description of the reason for the lift.
- The TA reviews the request, contacts the CSUSE/PR/RE as required to obtain concurrence.
- If concurrence is received, the TA assigns the Temporary Lift Number in the Temporary Lift Register and on the Temporary Lift Cover Sheet.
- The PR contacts all personnel signed on to the affected Permit.
- All personnel signed on to the permit shall sign on the Temporary Lift Cover Sheet to signify they
 have been notified and have ceased work.
- The PR requestor is responsible to ensure that the Temporary Lift is closed by all personnel signing
 prior to leaving the work area/shift.
- The temporary lift is closed when all signatures are in the released column. The Permit is considered reinstated and the requestor and TA have signed off the Cover sheet.
- The TA shall remove the Cover sheet from the front of the Permit and place it behind the Temporary Lift Register then closes the item in the Log.

8.7 Specialized LO/TO

8.7.1 Project-Wide Master Clearance

A Master Clearance is a Project-wide process that allows group protection through use of a single LO/TO by the process outlined below.

A Master Clearance shall be limited to main terminal points to a site. Examples would include main power feeds, gas supplies, and connections to existing Company managed utilities outside the scope of the Project. A Master Clearance shall only be used for LO/TO protection to provide site-wide isolation or protection. When a Master Clearance tag is used, the following minimum requirements apply:

 The Site Construction Manager, Site HSSE Manager, – Contractor TA and where applicable, Site CSUM shall place their lock on the Master Clearance isolation point.

Project Lockout/Tagout Procedure

- All keys shall be under lock box control.
- A single nominated subcontractor representative (AE) may retain the right to place his/her personal lock on the Master Clearance isolation point provided they are signed onto the associated Permit.
- AEs signed onto master clearance permits shall sign of on the permit and remove personal locks prior to leaving the Project on rotation.
- New AEs shall sign onto a master clearance prior to the existing AE signing off the permit.

Prior to release of the Master Clearance the following requirements shall apply:

- Formal notification to the AEs, including but not limited to published notice, meeting announcements, and signage
- Establishment of downstream LO/TO permits prior to release of a master clearance
- Physical walk-down and verification by the TA that downstream clearance and protection is acceptable and in place
- Concurrence and release by all personnel recorded on the Master Clearance Permit and removal
 of their appropriate locks.

8.7.2 System Boundary Master Clearance

System Boundary Master Clearances shall be limited to isolation points that bound systems under test from interface systems that remain under construction. Typical examples are the clearance (lock open) of all load breakers on an electrical switchgear/panel that is preparing for test, or a mechanical isolation, such as a locked, closed valve, which enables work to safely continue downstream systems/equipment.

Note: The System Boundary Master Clearance shall not be used to perform work on systems or equipment that has been released to the Contractor CSU group.

When a System Boundary Master Clearance is used, the following minimum requirements shall apply:

- The PR/AO shall place the lock at the System Boundary Master Clearance isolation point(s).
- All keys shall be under a lock box system.
- Any affected employee shall retain the right to place his/her personal lock on the System Boundary Master Clearance isolation point(s) and effectively becoming an AE, provided they sign onto the associated Permit.

Prior to release of a System Boundary Master Clearance the following requirements shall apply:

- AEs are notified to sign off the Clearance by their respective Work Crew Foreman/Supervisor.
- Establishments of downstream LO/TO permits prior to release of the System Boundary Master Clearance.
- Physical walk-down and verification by the TA that downstream clearances and protection are acceptable and in place prior to the release of the System Boundary Master Clearance.
- Concurrence and release by all personnel recorded on the System Boundary Master Clearance Permit and removal of their appropriate locks.

8.8 LO/TO Permit Closure

All AEs shall remove their personal locks and sign off the applicable permit at the end of each shift.

When the work is completed, the PR shall verify that the work is complete and that the isolated components and system are ready to be restored. The PR shall account for all AEs, and return keys to any locks and close the LO/TO Permit, which shall then be signed off by the PR.

If all AEs have not been accounted for (either by releasing permit or removing their lock from the lock box) the LO/TO Permit shall remain active, and the TA will be notified, (refer to 8.8.1).

Project Lockout/Tagout Procedure

After all AEs, have been accounted for, the TA shall ensure that the PR on the LO/TO Permit has released it by signature, and that all personal locks have been removed from the lock box, and personnel have signed-off on the permit. The TA will then sign the bottom of LO/TO Permit, closing it and then remove their **GREEN** TA lock.

8.8.1 Permit Closure - AE not available

If it is determined that a LO/TO Permit unexpectedly must be closed or modified, the PR, will account for all AEs working under the Permit and shall release the Permit by signature. If the PR/AEs are not available, the TA may authorize, with the SM/CSUM approval, a Permit Closure.

If an individual is off-site but can be contacted by telephone, the individual is considered available and may verbally authorize the closure. If the Requestor(s) concur with the closure/change, the TA shall document the concurrence per teleconference, and then proceed with a Permit closure or change as described in LO/TO Permit Form. This verbal authorization to close the permit shall be documented on the Permit.

If the concurrence of the AEs cannot be obtained, the Supervisor of the unavailable AEs/PR shall be contacted to discuss the boundary changes or permit release with the TA. To implement a Permit Closure:

- The available PR shall release the Permit by signing the LO/TO Permit, and shall account for every AE working under the Permit.
- The Supervisor of the unavailable PR shall ensure that AEs working under the Permit held by the unavailable PR are physically accounted for, have removed their lock from the lock box, and signed off the LO/TO Permit.
- If an individual is not available to remove a personal lock, the Supervisor and TA shall contact the
 individual and account for that person. The individual shall be notified of the proposed change, and
 that the personal lock will be removed. The individual shall not resume work on the system until the
 individual places another personal lock, and signs back onto the LO/TO permit.
- The TA and the SM (or their designee) shall approve the Permit Closure. The TA shall document the approval.
- The TA, the CSUSE, and AO (as required), shall remove all safety tags and locks.
- The TA shall close the LO/TO Permit after ensuring that all locks, keys, and tags have been returned and that special protective measures have been restored.
- The TA shall identify the permit as a Permit Closure, destroy the tags, file the closed Permit, and secure locks and keys for future use.
- The Supervisor of the unavailable PR or AE shall notify the unavailable PR or AE of the Permit Closure upon his/her return, prior to start of work.

If a Permit Closure is not issued, all work within the Permit scope shall be discontinued until the LO/TO Permit can be closed by the standard closure portions of the Plan.

Breaches of the LO/TO plan are considered incidents and shall be reported and managed as per the Incident Notification, Investigation and Reporting Procedure. Examples of these include, but are not limited to, personnel working on insufficiently isolated equipment/systems and personnel not applying personal locks.

8.9 Returning Equipment/System to Service

After the LO/TO Permit has been closed by the TA and locks removed from the lock box, the AO (as required) shall remove all locks and tags from isolation points and proceed with returning the equipment / system to service.

The AO shall conduct an inspection of the isolated equipment/service to ensure that all isolation devices listed on the LO/TO Permit are accounted for and removed. A final walk down and, as appropriate, verification from CSUSE will be completed in anticipation of restoring normal operations.

Project Lockout/Tagout Procedure

After the permit is closed, the TA shall destroy all released tags, file the closed LO/TO Permit, and secure the locks and keys for future use.

9.0 ISOLATION NOT REQUIRING A PERMIT

Mobile plant and equipment and low voltage electrical installations that have a single point of isolation, shall have all associated energy sources controlled by way of the isolation process described below and DO NOT require a LO/TO Permit.

9.1 Use of the Personal Danger Tag and Lock

In all instances, other than Mobile Plant equipment, a Tagging Authority shall place a **GREEN** lock and Hasp (of no more than six holes) to all single point isolations. Personnel (a maximum of five (5)) shall then place their Personal Isolation Locks and Personal Danger Tags onto the hasp.

Note: If the task requires more than five persons a lock box shall be used together with a LO/TO permit.

The personnel assigned to the task shall:

- Ensure the Isolation Point is correctly identified prior to isolation.
- Ensure the energy sources are correctly isolated.
- Places Personal Danger Tag, Lock, and Hasp as applicable onto the isolation points and retain the key.
- Checks that isolation has been completed correctly by attempting to start the equipment.
- Ensures Personal Danger Tag is printed legibly with ALL details fully completed.

Upon completion of the task, the personnel assigned shall remove their own Personal Isolation Lock and Tag.

If personnel are moving to another job, or at the end of a work shift, the personnel assigned shall remove their own Personal Isolation Lock and Tag, and the Tagging Authority shall place an out of service tag onto the equipment. The tagging Authority shall only remove the Green lock after the work has been completed and the plant or equipment is safe to operate.

Examples of Lockout below





10.0 TRAINING

Project personnel assigned specific responsibilities as defined in this Plan will receive additional LO/TO Training concerning their roles, responsibilities and their actions required by this Plan. This training will be completed by affected Project personnel prior to participating in LO/TO permitting or beginning work on a system controlled by a LO/TO Permit. The training will be presented by the LO/TO Tagging Authority or his designee.

11.0 MONITORING AND ASSESSMENT

The Site HSSE Manager, PE, CSUM and TAs shall monitor the LO/TO process to verify proper implementation and effectiveness of this Plan. The Site HSSE Manager will conduct quarterly audits of LO/TO and document the findings. The LO/TO Assessment Checklist (Attachment 11) will be used for quarterly audits. Actions from these assessments and audits shall be tracked to closure.

12.0 RECORDS

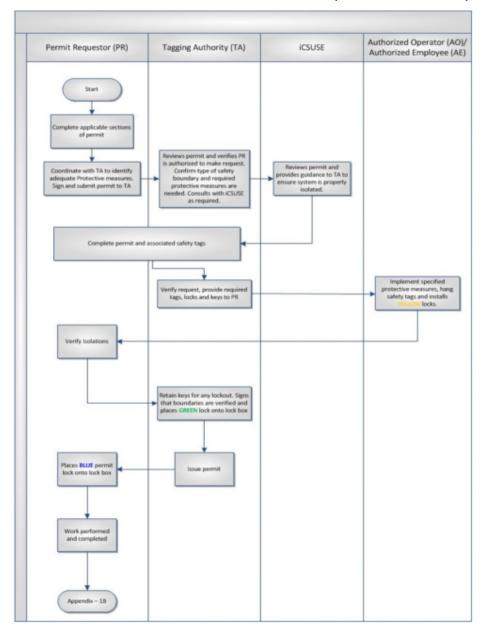
All records, closed permits, logs etc. will be maintained by the TA for the duration of the Project.

13.0 ATTACHMENTS

- 1. LO/TO (Standard Process)
- 2. LO/TO (Permit Closure)
- 3. EPM-KSS-TP-000029 LO/TO Permit Template
- 4. EPM-KSS-TP-000030 LO/TO Permit Register Template
- 5. EPM-KSS-TP-000031 Personal Lock Register Template
- 6. DANGER Do not operate/Do not Remove Tag
- 7. CAUTION Restricted Operation Tag
- 8. Lock Colors and Usage
- EPM-KSS-TP-000032 Temporary Lift Cover Sheet Template
 EPM-KSS-TP-000033 Temporary Lift Register Template
- 11. EPM-KSS-TP-000034 LO/TO Assessment Checklist

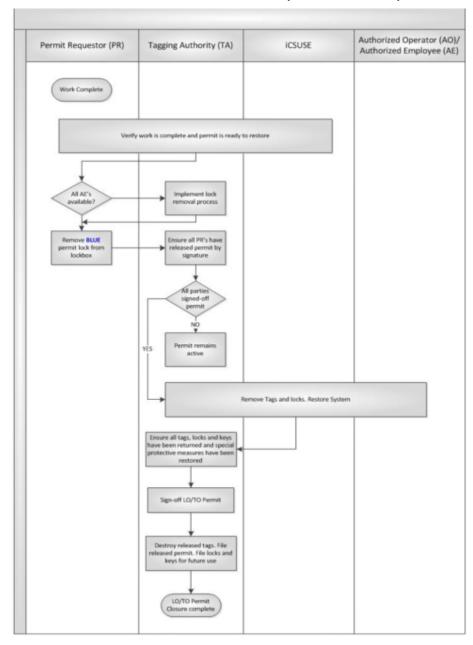


Attachment 1 - LO/TO (Standard Process)





Attachment 2 - LO/TO (Permit Closure)





Attachment 3 - EPM-KSS-TP-000029 - Lockout/Tagout Permit Template

LOCKOL	JT/TAGO	UT PERN	1IT				K BOX NO):	
PERMIT	REQUEST	OR:		DATE:			RMIT NUM	1BER:	
ENTITY: JOB NUMBER: SHEET OF									
REASON SWA #_		MIT (deta	iled description):						
SPECIAL	CONDITIO	ONS REQU	JIRED:						
P&ID Att	ached Y/I	N / NA							
			ISO	LATION REGIS	TER				
(12)	(10)	(19) (7)		Mana	INSTALLED		REMOVED		(20) As
TAG NO.	TAG TYPE	LOCK NO.	(7) COMPONENT	(7) POSITION	(13) INITIAL	(13) DATE	(16) INITIAL	(16) DATE	Left Position



Attachment 4 - EPM-KSS-TP-000030 - LO/TO Permit Register Template

Project Name / Number:							
PERMIT NUMBER	REASON FOR LO/TO / SWA REQUESTOR / ISSUED CLOSED DATE DATE						
		Min					
	SI						

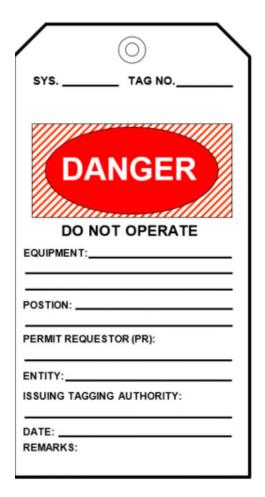


Attachment 5 - EPM-KSS-TP-000031 - Personal Lock Register Template

Project Name / Number:							
PERMIT NO.	KEY NO.	ISSUED TO	ENTITY	DATE ISSUED	DATE CLOSEI		
		(O)					
		Man					
	(310					
		<u> </u>					



Attachment 6 - DANGER - Do Not Operate/Do Not Remove Tag





(Tag sizes are approximate)

Tags are to have a white background with black letters except for the DANGER area, which should have white letters in a red oval with red diagonal lines inside a black rectangle.



Attachment 7 - CAUTION - Restricted Operation Tag





(Tag sizes are approximate)

Tags are to have a yellow background with black lettering, except for the CAUTION area which has a black background and white lettering



Attachment 8 - Lock Colors and Usage

LOCK COLOR	DESCRIPTION / USAGE
RED	Personal Lock For personal protection with Danger Tag for either single point isolations or multiple point isolations under lock box and LO/TO Permit. Key remains with user.
BLUE	Permit Requestor Lock Used with Danger Tag by PR to service Lock Box under LO/TO Permit. Lock easily identifies a LO/TO Permit is in place and the relevant PR. Key remains with PR.
GREEN	Tagging Authority Lock Used with Danger Tag by TA to service Lock Box under LO/TO Permit. Lock easily identifies a LO/TO Permit is in place and the relevant TA. Key remains with TA.
YELLOW	Equipment/Multiple Isolation Lock Used with Danger Tag on isolation points for group isolations under Lock Box and LO/TO Permit. Keys are placed within Lock Box.
BLACK	High Voltage Isolation Lock HV isolations under an approved switching or access procedure. Keys are under the control of CSU Group.



Attachment 9 - EPM-KSS-TP-000032 - Temporary Lift Cover Sheet Template

		TEMP	DRARY L	IFT CO	VER S	HEET		
			(Shall be a	a unique c	olor)			
Project:				Unit:				
Permit Number:								
	(Permit Number b	y Requestor, Lif	t Number By TA)					
Reason for Tempo	rary Lift:							
Temporary L Requestor (PR)	ift	(i.e	ganization e., Construction ters – Night Shift		2	Extens	ion	
TA Concurrence				1		Date/T	ime	
CSUSE / PSU Approval	М		6			Date/T	ime	
PR Notified						Date/T	ime	
Make notation is per	teleconference.	_	MIN					
		EMPLOY	EES ON PER	MIT NOT	FIED			
All employees signe	d onto permit shall	be listed below	or emergency co	ntact proces	s shall be fo	ollowed.		
Name (printed)	Signature	\sim	Organization Date Ti		Time	Time Lift Release		
							+	
							+	
							+-	
							+	
							+	
							-	
							_	
Temporary Lift Rel	ease							
PR (sign)			Date/Time	TA (sign)				Date/Time
Temporary Lift Cor separated from the Temporary Lift is r	Permit until it is	released and	closed out. AL	L work auth	orized und	er the perm	it shall d	
Temporary Lifts sh TL003-001	all be tracked in a	Temporary Life	t Register. The	shall be nu	mbered un	iquely and s	equentia	ally as follows
Permit Number 003	3, Lift number aga	inst this Permi	t (001)					



Attachment 10 - EPM-KSS-TP-000033 - Temporary Lift Register Template

		TEMPORARY LIFT REGISTER											
Project:			Unit:										
Temporary Lift Number		System	Requestor	Date	Time Authorized	Date	Time Released						
				+ //									
				1 /									
			U //A/II										
			CIPAL										



Attachment 11 - EPM-KSS-TP-000034 - LO/TO Assessment Checklist

LO/TO ASSESSMENT CHECKLIST

DIRECTIONS: Check either "YES," "NO," or "NA." If corrective action is required, answer "NO." For every "NO" answer, provide a brief description of the issue in the "COMMENTS" column. Add the finding/issue to the HSSE Tracking Register

Ma	LOCKOUT / TAGOUT PROCEDURE &	ANSWER			
No.	EQUIPMENT SAFETY TAGGING AND LOCKOUT	YES	NO	N/A	COMMENTS
	Subcategory 1: Requirements				
1	Has the project designated a Tagging Authority for control and disposition of the Lockout/Tagout program?				
2	When more than one group is issued safety protection on a System/ Component Safety Tagging Permit and have signed on to an existing permit, does the project ensure that all personnel involved must release the permit before it can be closed?				
3	Are Lockout keys kept in a lock box under the control of the TA?				
4	Are records on file that address provisions if a Lockout key is lost or misplaced?	(N		
6	Do the Tagging Authority and Responsible Engineer approve all cases when LO/TO Permit must be temporarily lifted and replaced (i.e., to support work or testing)?	P	JE		
7	When temporary lifts are necessary, are all parties identified on the LO/TO Permit informed provide the lift?				
8	If the safety of affected personnel may be compromised during a temperary lift, do they stop their work and sign the permit?				
9	Are temporary lifts only performed while the Permit Requestor is in direct personal control of the lift?				
10	Does the TA ensure that temporary lifts are not extended beyond the Permit Requestor's shift?				
11	When engaged in LO/TO operations, does the project ensure that "CAUTION – RESTRICTED OPERATION" tags are not used for personal protection for isolating against hazardous energy sources?				
12	Does the project ensure that "DANGER – DO NOT OPERATE" tags and "CAUTION – RESTRICTED OPERATION" tags are not hung on the same component?				